OSU – Stillwater/Division of Institutional Diversity 5/15/04

# **INSTITUTIONAL DIVERSITY**

## Mission

The Division of Institutional Diversity ensures integration and valuing of diversity in the working and learning environment.

# Vision

The Division of Institutional Diversity will:

- Provide exceptional quality services in all aspects to enhancing diversity
- Be a model for creating an environment that embraces the synergistic aspects of diversity
- Be a leader in preparing individuals to successfully live and work in a global society
- Be a catalyst for systemic change regarding the value of diversity

# **Core Values**

**Diversity** - We believe diversity strengthens our character, and we will create and maintain an environment where diversity is respected and encouraged.

**Excellence -** We seek excellence in all our endeavors, aspire to new heights, and are committed to continuous improvement.

**Intellectual Freedom -** We respect the rights of all to pursue knowledge in an unfettered manner.

**Integrity** - We are committed to the principles of truth and honesty, and we will be fair, equitable, impartial, and professional.

**Service -** We believe that serving others is a noble and worthy endeavor, and we seek to provide exceptional service.

**Stewardship of Resources -** We are dedicated to the efficient and effective use of resources. We accept the responsibility of the public's trust, and are accountable for our actions.

# **Goals, Critical Success Factors, Objectives, and Strategies**

#### Goal One: To create a climate of trust that fosters the success of diverse individuals.

#### **Critical Success Factors:**

- 22% minority student enrollment
- 20% underrepresented minority employment
- 23% underrepresented minority faculty
- 34% female tenure track faculty
- Maintain and/or increase the enrollment of international students from countries where successful graduates reside

#### **Objectives**

**Objective 1.1:** To increase the number of underrepresented race, gender and non-traditional groups in students, faculty and staff.

- Provide academic departments names of potential minority faculty candidates for tenure track positions
- Provide financial support from intramural and extramural funding sources for underrepresented minority students, non-traditional students and students who are first generation college or from low-income families
- Develop work-study programs for all students
- Provide financial support for non-traditional students whether single or with dependents
- Provide a Minority Graduate Student Incentive Fund to increase the number of underrepresented graduate students of color in all disciplines
- Establish a Minority and Women's Faculty Incentive Fund for the purpose of recruiting and retaining underrepresented and female tenure track faculty
- Increase community awareness through an annual informative program on the recruitment and retention of minority and women faculty
- Utilize all databases, professional societies and maintain close contact with other PhD granting institutions for potential new faculty
- Build an incentive reward for performance through the appraisal of all administrators who show enhanced diversity in their units

**Objective 1.2:** To educate the OSU family, Oklahoma and society in the importance of respecting and valuing diversity.

- Provide training for all manager/ supervisors on the value of diversity
- Utilize the expertise of faculty in diversity training through out the OSU System
- Reward all academic and non-academic units that have successfully incorporated diversity enhancing activities
- Reward units that have successfully enhanced the number of underrepresented minority groups as defined by the Affirmative Action Plan
- Provide faculty, staff and students assistance in resolutions of issues and educate them on the value of diversity
- Be a resource for local, state, regional, and national entities on timely issues on diversity

## Goal Two: To ensure the inclusion of diversity in educational and institutional programs.

#### **Critical Success Factors:**

- Increase student enrollment in Area Studies Courses as a part of a student's general education
- 10% increase of faculty in specialized Area Studies including American and Women's Studies
- 20% increase of minorities and women in teaching and research programs throughout the OSU system
- Increase the visibility of minorities and women in all publications through out the OSU system
- Provide selected faculty with summer salary to revise their courses to include and strengthen diversity in the curriculum
- Bring 2-3 underrepresented minority and women academicians to the campus for presentations every semester

#### **Objectives**

**Objective 2.1:** Contribute to the development, integration, and implementation of curriculum that reflects a diverse global society.

### Strategies:

- Reward faculty for revising their curriculum to reflect the changing demographics in the academic culture
- Create a competitive fund for faculty to provide two months of summer salary to do scholarly work and revise their courses to include more diversity
- Assist and/or augment Women's Studies with the inclusion of women of color in their educational programs
- Teach special courses in diversity
- Faculty time may be purchased through a faculty line fund established by the Provost and the Vice President for Institutional Diversity
- Establish a diversity component of the University Curriculum Committee
- Seek extramural funds to enhance diversity in the curriculum

**Objective 2.2:** Be a leader in creating new knowledge and providing state of the art education and training that prepares people to live, work and succeed in a diverse society.

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- Encourage students and faculty to become engaged in scholarly work in all areas of diversity, education and research
- Increase the number of underrepresented minority students engaged in undergraduate research in the Humanities and Social Sciences
- Teach a course in diversity as a part of the general education curriculum
- Solicit extramural funding to support undergraduate students for summer research and scholarly work in the Humanities and Social Sciences
- Establish more support for graduate student research in the Social Sciences and the Humanities

# Goal Three: To make Oklahoma State University the institution of choice for diverse individuals.

## **Critical Success Factors:**

- Graduate women, underrepresented minority students, students with disabilities, and first generation college students
- Graduate women and underrepresented minority students that will attend graduate and/or professional schools
- Develop outreach programs associated with underrepresented and ethnic minority communities
- 90% enrollment of the "college ready" participants in the Education Talent Search and Upward Bound Programs
- Increase extramural support for ancillary programs to enhance the outreach of high school and college relations and the recruitment of underrepresented graduate students

### **Objectives:**

**Objective 3.1:** Use financial resources to realize programs.

Strategies:

- Use extramural support along with intramural support to nourish minority student leadership and research
- Provide support for underrepresented groups to be involved with undergraduate research and present their research finding at local, regional and national meetings
- Establish a seminar and lecture series to bring academic role models of underrepresented minority students and women to engage with students

**Objective 3.2:** Develop individuals who are leaders that reflect our global diversity.

- Encourage department heads to write proposals for ancillary funding of programs to support diversity education
- Work with Enrollment Management in a cooperative effort to recruit and retain high achieving underrepresented minority students
- Provide persons with disabilities with access to all educational opportunities and research and ensure there is a compatible user-friendly work environment

**Objective 3.3:** Initiate, promote and mentor diversity in employment, curriculum and university programs.

- The Division of Institutional Diversity will monitor all areas of the system and encourage all units to implement diversity in their units
- The Affirmative Action Department will monitor employment to provide departments with recruiting resources
- Encourage the utilization of institutional funds for university-wide diversity programs in education, research, and outreach
- Create a mentorship program for underrepresented minority students and women that will prepare them for advanced degree programs
- The Vice President for Diversity will meet with individual underrepresented faculty to ascertain their comfort and progress as tenure track faculty