

## **STUDENT DEVELOPMENT**

### **Mission**

Student Development enhances student success by offering a wide range of opportunities for students to develop socially, personally and professionally.

### **Vision**

Student Development will employ a student development model in which students will:

- Gain a sense of belonging on campus and in the greater community;
- Acquire new knowledge and skills;
- Develop informed attitudes and values;
- Accept responsibility for their learning, personal behavior, health, wellness and future success; and
- Develop leadership skills based on the understanding and integration of ethical principles, a sense of civic responsibility and a passion for service to others.

### **Core Values**

**Excellence** - We seek excellence in all our endeavors and we are committed to continuous improvement.

**Intellectual Freedom** - We believe in ethical and scholarly questioning in an environment that respects the rights of all to freely pursue knowledge.

**Integrity** - We are committed to the principles of truth and honesty and we will be equitable, ethical, and professional.

**Service** - We believe that serving others is a noble and worthy endeavor.

**Diversity** - We respect others and value diversity of opinions, freedom of expression, and other ethnic and cultural backgrounds.

**Stewardship of Resources** - We are dedicated to the efficient and effective use of our resources. We accept the responsibility of the public's trust and are accountable for our actions.

## **Goals, Critical Success Factors, Objectives, and Strategies**

**Goal One. Provide services and programs that support and promote academic excellence at OSU-Tulsa.**

### **Critical Success Factors:**

- At least 1 new academic based student organization each year
- Increase number of faculty involved in programming and services by 5%
- Student Development staff actively participates in the OSU-Tulsa New Student Orientation program as well as other relevant student retention programs

### ***Objectives:***

**Objective 1.1:** Actively participate in the recruitment of new students and sponsor programs which enhance the campus community and increase student retention.

#### Strategies:

- Facilitate partnerships between OSU-Tulsa student organizations and TCC student organizations in hosting events, combining meetings and sharing resources.
- Support creation of Cowboy Network, designed to enhance OSU-Tulsa students' leadership and interpersonal skills while also providing TCC students with assistance in transferring to OSU.
- Offer programming that enhances students' overall experience at OSU-Tulsa to increase student retention.
- Develop services and programs that celebrate the diversity of our students.
- Assist with events that bring prospective students to the OSU-Tulsa campus.

**Objective 1.2:** Student Development will support student organizations which promote professional growth and learning in the various degree programs offered at OSU-Tulsa.

#### Strategies:

- Assist student organizations with identifying resources and speakers to maximize the effectiveness of organization meetings and events.
- Develop leadership training events for student leaders and organization officers.
- Serve as the central management function for all student organizations.
- Facilitate interaction between the student organizations, allowing students to share knowledge, improve leadership and interpersonal skills and gain a greater appreciation of others.

**Goal Two. Advance OSU-Tulsa's image in the community, state and region through outreach, service and partnership activities and programs.**

**Critical Success Factors:**

- Each student organization will sponsor at least 1 community service event or project each year
- Coordinate at least 2 events, services or programs each year as a partnership with OSU-Stillwater
- Coordinate at least 2 events, services or programs each semester as a partnership with TCC
- Increase the number of employer that visit the OSU-Tulsa campus each semester to recruit students by 10%

**Objectives:**

**Objective 2.1:** Support and promote OSU-Tulsa programs and events that provide community interaction.

Strategies:

- Utilize community events as marketing opportunities for OSU-Tulsa through the effective usage of promotional items.
- At events, provide information to the community about OSU-Tulsa.
- Assist with events that bring prospective students and the general public to the OSU-Tulsa campus.

**Objective 2.2:** Provide exceptional customer service.

Strategies:

- Survey students to find their needs and expectations.
- Respond to all inquiries and requests for information in a timely and accurate manner.
- Respond to the needs and interests of our student body in an effective manner.

**Objective 2.3:** Provide opportunities to students and student organizations to volunteer and connect with the neighborhoods surrounding the campus and will be involved in volunteer activities throughout the community.

Strategies:

- Create programs that allow our students to become involved in community events and provide service to the communities surrounding the campus, the Tulsa community and the state of Oklahoma.

- Establish an annual community service award to be given to a student organization.

**Objective 2.4:** Maximize internship and employment opportunities for OSU students and alumni, improving students' lifelong career success and quality of life while supporting the Tulsa business community.

Strategies:

- Facilitate the interaction between employers and student organizations.
- Assist with career events, including career fairs, workshops and networking events.

**Goal Three. Provide services, programs and facilities that will enhance the overall success and improve the quality of life of all OSU students, staff and faculty.**

**Critical Success Factors:**

- Increase student attendance to events by 5%
- Host at least 1 event each semester that celebrates diversity on our campus and in the community
- Maintain a current, accurate web site for Student Development services and events
- Increase participation in student clubs and organizations by 5%
- Increase participation in leadership seminars offered by Student Affairs by 5%
- Financial planning workshop offered each semester

**Objectives:**

**Objective 3.1:** Provide a wide range of services and programming that provides our students, staff and faculty with the opportunity to be members of a positive, supportive and active campus community.

Strategies:

- Develop leadership and skill-building programming that promotes positive values in our students, such as honesty, integrity, lifelong learning, respect for diversity and service to others.
- Organize and host a Welcome Week event each semester, assisting students with the transition to OSU-Tulsa, welcoming students to the OSU-Tulsa community and providing information about on-campus services available.
- Develop programming that will help students increase their knowledge of financial planning and budgeting.

**Objective 3.2:** Effectively market services and programs.

Strategies:

- Each semester, create a Student Affairs newsletter to be sent to all students that attend class on the OSU-Tulsa campus.
- Participate in New Student Orientation programs to provide students with information about the services provided by our department.
- Create and maintain a web site that will provide students with information about student organization, on-campus events and services available through the Student Affairs department.
- Increase awareness of programs available to traditionally at-risk student populations through integrated marketing efforts.

**Objective 3.3:** Offer programming that instills in our students, staff and faculty a sense of pride and belonging to the university.

Strategies:

- Capitalize on opportunities to support, promote and enhance main campus and athletic events.
- Develop programming that encourages students to stay connected with OSU after graduation.

**Objective 3.4:** Provide exceptional customer service.

Strategies:

- Respond to all inquiries and requests for information in a timely and accurate manner.
- Seek input from students, staff and faculty regarding services provided, maximizing our ability to serve our customers.
- Evaluate services, programs and facilities on a yearly basis, identifying areas for development and striving for continuous improvement.

**Objective 3.5:** Foster leadership development by supporting student organizations.

Strategies:

- Host a training session for campus leaders each semester.
- Facilitate collaboration among campus organization leaders.
- Encourage and promote “student run” programs to foster leadership opportunities for all students.
- Provide each student leader with a student organization manual.

**Objective 3.6:** Increase the number of faculty and staff that participate in student clubs and organizations.

Strategies:

- Increase the number of faculty and staff that serve as advisors to student groups.
- Provide faculty and staff with other ways to get involved in student groups—serving as a guest speaker, assisting with special projects or events, etc.
- Increase recognition of faculty and staff involvement.
- Provide training to improve success of advisors.

**Objective 3.7:** Facilitate the communication between students and administration regarding student issues.

Strategies:

- Utilize student advisory groups to design services and programs.
- Actively seek feedback on issues and decisions facing students.
- Keep division informed of campus and student issues through monthly Student Affairs staff meetings and email communication.

**Goal Four. Maximize quality and effectiveness of service by responsibly and creatively leveraging resources.**

**Critical Success Factors:**

- Monthly Student Affairs staff meetings
- Student Development web site
- Student organizations listed on web site

**Objectives:**

**Objective 4.1:** Maximize staffing and facility usage with other Student Services units to provide a welcoming and student-friendly environment.

Strategies:

- Cross train student development staff in all areas of Student Affairs.
- Capitalize on the expertise of other Student Affairs staff.
- Work in conjunction with Student Services units to design a common area which is student friendly and accommodates multiple student needs.
- Train Student Services intake staff to provide students with basic information about student activities and student organizations.

**Objective 4.2:** Effectively leverage technology resources.

Strategies:

- Create and maintain a web site for student development information and events.
- Assist each student organization in creating their own web page.
- Publish weekly e-mail newsletter for students with announcements from all Student Affairs areas.
- Submit event information to Marketing and Public Relations department to be included in online campus calendar.



**Goal Five. Design an environment that promotes staff retention, professional growth, technical competency, and innovative thinking.**

**Critical Success Factors:**

- 80% retention of critical staff
- 80% of staff participating in OSU Ambassador or Leadership Development programs
- 80% of staff participating in professional conference or outside training opportunities annually
- 100% of staff participating in annual performance evaluation
- Development of position manual for all staff
- Annual performance review of each employee

**Objectives:**

**Objective 5.1:** Create training plan for each staff member that meets the developmental needs of the individual, unit and division.

Strategies:

- Utilize on-campus and off-site training opportunities to enhance and develop skills.
- Encourage completion of advanced degrees.
- Promote participation and leadership roles in local, state, regional and national organizations.
- Establish a work environment that encourages innovative thinking, creativity and collaboration.
- Conduct staff development activities in collaboration with other Student Affairs units.
- Promote customer service philosophy through internal and external training opportunities.
- Provide diversity training for all staff.

**Objective 5.2:** Recruit and retain staff that reflects the demographic makeup of the OSU-Tulsa student population.

Strategies:

- Prepare new staff training program that includes interaction with all academic, student services and other appropriate university departments.
- Develop position manuals to serve as a procedural guide for new and current employees.
- Include representatives from partner institutions, academic areas and other student services units in hiring committees.

- Conduct annual performance review for each employee.
- Reward and compensate employees appropriately to encourage satisfaction and staff retention.
- Conduct annual review for each employee to evaluate work performance, accomplishment of goals and to develop a personal staff development plan.

**Goal Six. Maximize the leadership, social and interpersonal skills development opportunities of our students, staff and faculty by capitalizing on partnerships.**

**Critical Success Factors:**

- Bi-annual meetings with campus life staff from all OSU campuses
- 2 events co-sponsored with TCC each semester
- TCC and OSU-Stillwater student organization lists available at OSU-Tulsa
- Each student organization participates in one community service or outreach activity each year

**Objectives:**

**Objective 6.1:** Coordinate programming with OSU-Stillwater, OSU-CHS, OSU-OKC and OSU-Okmulgee to maximize students' access to a wide variety of services, events and programs.

Strategies:

- Partner with campus life departments at other campuses to provide reciprocal services for students on both campuses.
- Encourage affiliations between student organizations on all campuses.
- Meet regularly with campus life staff.

**Objective 6.2:** Develop partnerships with staff and students at each TCC campus in order to enhance the services provided to all students and maximize opportunities for student interaction and development.

Strategies:

- Partner with TCC's student organizations in order to maximize students' opportunities to participate in leadership development activities, celebrate diversity and attend social and cultural events.
- Provide TCC students opportunities to participate in OSU student events.
- Support the Cowboy Network student organization in which OSU-Tulsa students mentor TCC students.
- Strengthen targeted partnerships between multicultural student organizations at both campuses.
- Capitalize on discounts received by coordinating the booking of special events.
- Co-host large-scale speakers, entertainment and cultural events.

**Objective 6.3:** Strengthen partnership with Langston University.

Strategies:

- Collaborate with Langston University in providing services and resources to their students.
- Develop relationships with LU staff, faculty and students.
- Provide LU students with reciprocal services.
- Provide support LU student organizations.
- Include LU students in marketing of events and services.

**Objective 6.4:** Collaborate with community agencies and organizations to maximize our student's opportunities for leadership development and outreach.

Strategies:

- Facilitate community service opportunities for student organizations.
- Partner with organizations that provide leadership training and development activities.